

Raven's Circle



2021 CIRI Information Meeting

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NORTH WIND GROUP MERGES WITH ENGINEERING COMPANY



Addition of LBYD Engineers to NWG Expands the Companies' Design-Build and Commercial Capabilities

CIRI subsidiary North Wind Group (NWG) closed out 2020 with exciting news: On Nov. 30, the engineering, environmental, construction and technical-services company announced it had merged LBYD, Inc. (LBYD Engineers) into NWG as a subsidiary company.

NWG and LBYD have worked together in several capacities for years. The addition of LBYD to the NWG of companies creates diversification of customers and geographies, along with many business-development opportunities and the ability to provide valuable engineering services to mutual customers.

"The synergies of our companies' strengths and capabilities renders us more competitive in the engineering market and able to provide additional expertise to our current projects," said NWG President and CEO Christopher Leichtweis. "LBYD principals and senior staff have established positive relationships with North Wind and we look forward to our future of combined forces."

LBYD's reputation is built on nearly 50 years of experience and an award-winning resume across government, university, secondary education, medical, retail and many other business sectors. Its management and brand will remain in place with the objective of continuing to grow current lines of business and expanding the companies' design-build and commercial capabilities.

Headquartered in Birmingham, Ala., LBYD's services include civil and structural engineering, protective design, hydrology design, forensic

engineering and construction engineering.

"When we started working with North Wind Group over three years ago, we realized our cultures aligned. We feel this transition opens opportunities at both the organization level and the individual employee level," said LBYD President Brad Christopher. "It also brings greater financial stability and avenues for growth in our key markets. Combining NWG's strengths with our expertise in the civil and structural engineering sectors we currently serve will allow us to provide an extended range of services for our clients."

LBYD was founded in 1973. In 2001, it began offering civil engineering services. With the addition of the civil department and the continued commitment of the structural department, LBYD has experienced growth at a phenomenal rate. The company continues to pursue growth opportunities as evidenced by opening several branch offices throughout the Southeastern U.S. Learn more at lbyd.com.

Founded in 1997, North Wind Group has grown to a group of companies that employ more than 1,750 scientific, engineering, management and professional personnel. Since 2010, NWG has been a wholly owned subsidiary of CIRI and is headquartered in Idaho Falls, Idaho. Learn more at northwindgrp.com.

DESCENDANT SPOTLIGHT

Torin Jacobs

From an air-conditioned trailer in the Iraq desert, CIRI descendant Torin Jacobs (Inupiaq and Yup'ik) started making the beats that would define him as a hip-hop artist, electronic musician and producer.



"My father was a disc jockey at KYUK radio in Bethel, Alaska, so I grew up listening to music—Motown records, stuff like that," Torin recalled. "When I was in high school in the 1990s, there was a pretty strong resurgence with kids learning about Alaska Native culture. I joined a Yup'ik dance group, which was instrumental in getting me to appreciate my Alaska Native heritage because I was able to connect with a tradition that goes back many generations."

Torin is connected to CIRI through his paternal great-grandfather, original enrollee Jacob Kenick, whose family hails from Shaktoolik, Alaska, a village located on the east shore of Norton Sound. Growing up, Torin divided his time between Bethel and his mother's hometown of Philadelphia.

Torin's passion was rapping, "but I couldn't find any beats that represented who I was as an Alaska Native person," he said. "Those sounds—of Native drummers and singers, or even nature sounds, things we can identify as part of our culture, like animal sounds—it's distinctive; there's nothing else like it."

A beat maker composes music by programming instruments, percussion and various sounds. Sometimes beats are composed of pieces of existing music that is manipulated, called sampling. Essentially, a beat is the rhythmic and melodic backbone to a song that much of modern music is built from. Beat makers often work behind artists to help them create their sound.

"Hip-hop music is sample based, and a lot of it comes from DJs cutting records together—taking the nicest-sounding part of a record or something that's really catchy and looping that and making it the beat or the primary sound,"

DESCENDANT SPOTLIGHT, CONTINUED ON PAGE 03

A WORD FROM THE PRESIDENT

Sophie Minich, CIRI President and Chief Executive Officer

As we move into the new year, there is much to be grateful for. I say this not to diminish the challenges we faced during 2020, because we all struggled in one way or another. Rather, times of crisis help foster an appreciation for the good and important things in our lives. These include family, friends and neighbors; the way technology improves our lives and helps bring us together; nature, exercise and fresh air; the opportunity to help others; and even support and solidarity from strangers.

In addition to CIRI's own staff—who have consistently demonstrated dedication and integrity and have kept the company running since the start of the pandemic—I would like to express my gratitude to our frontline and essential workers. You have risen to the challenge to stay strong and support our communities during these tough times and we are forever grateful.

All CIRI employees have a great responsibility to our shareholders, especially as we navigate our way through this period of uncertainty. During this time, CIRI's values of Mission Driven, Excellence, Honor, Respect and Unity have provided a much-needed constant. Rooted in our culture and heritage as Alaska Native people, they guide the company's priorities, support its vision and shape its culture. In sum, they form the basis of CIRI's identity.

The active involvement of our shareholders keeps us true to our values and ensures future generations may also benefit from CIRI's strength and prosperity. Shareholders' responsibilities start with being knowledgeable about CIRI's business and the general goings-

on of our company. Reading the Raven's Circle newsletter and Annual Reports and attending Information Meetings and the Annual Meeting of Shareholders are excellent ways to do this. Shareholders can also apply to serve on a Shareholder Participation Committee, which offers a unique opportunity to learn more about CIRI and its affiliated nonprofit organizations, meet executive and management staff, and increase shareholder communication with the company.

One of the most important responsibilities of being a CIRI shareholder is to select well-qualified shareholders to serve on the CIRI Board of Directors to oversee the direction and decisions of the company. Shareholders with a good understanding of the current activities, opportunities and challenges facing CIRI are best suited to evaluate the candidates and vote for directors who are qualified, knowledgeable and committed to continuing the growth of the company.

Board elections are coming right up! More information will be made available in mid-April, when the 2020 Annual Report and this year's Voter's Guide and Proxy Statement are distributed. In the meantime, I invite you to familiarize yourself with our current Directors by visiting ciri.com/board-of-directors.

I also encourage you to consider reducing your carbon footprint by signing up for electronic delivery of certain of your annual meeting materials. Visit ciri.com/GreenLink to learn about special prize opportunities available to shareholders who opt to receive Annual Meeting



materials and a variety of other materials electronically.

Thank you for doing your part in keeping CIRI true to its values.

Warm regards,

A handwritten signature in black ink that reads "Sophie Minich".

BOARD CORNER

A Message from CIRI Director Rolf Dagg

My name is Rolf Dagg. I am Yup'ik and was gifted CIRI shares from my father. It has been my honor to serve on the CIRI Board of Directors since 2007.

Growing up, my family divided its time between Washington State and Alaska. I remember attending meetings in Seattle and was always aware of and interested in CIRI since my father, Gosta Dagg, was an original enrollee and served on the CIRI Board of Directors. More than one-third of CIRI shareholders live outside Alaska, and even though we spent the school year in Washington, I felt fortunate to spend time in Alaska and always felt a connection with my Alaska Native heritage.

The vision I have for CIRI's future is to continue to better the lives of CIRI shareholders. One of the most effective ways we can do this is to provide a stable stream of distributions through the continued growth of our existing business lines and prudent investments in new opportunities.

Of course, bettering the lives of shareholders goes beyond distributions, which is why CIRI created nonprofit organizations that deliver educational scholarships, health care, social services, housing and cultural-enrichment programs. A beneficiary of CIRI-affiliated nonprofits myself, Cook Inlet Housing Authority helped me purchase my first home when I moved to Alaska after college and gave me a leg up on home ownership!

Along with the benefits we are eligible for as CIRI shareholders and descendants, I am thankful for the family that is CIRI, the connection I have with my fellow shareholders, and the connection with my culture that comes from CIRI. Being a CIRI shareholder is more than just distributions; it's something to take pride in.

Currently, your Board of Directors is focused on growing the company for the long-term benefit of its shareholders and their families. That's what I'm most proud of—understanding our individual jobs and collective responsibility, building trust and moving our company forward. CIRI's corporate value of Unity—the power of many working together to fulfill one mission—is a guiding principle in all we do.

I encourage you to read your CIRI newsletters, attend shareholder meetings and always vote in CIRI elections. For our shareholders who have gifted shares to relatives, I ask that you encourage the recipient(s) of those shares to do likewise.

Your Board and executive team are committed to finding solutions to keeping shareholders engaged in the success of our company, and we are always open to feedback, questions and suggestions. If you would like to reach out directly, I invite you to email board@ciri.com. 📧



2021 CIRI INFORMATION MEETING

Due to the COVID-19 pandemic and in the interest of everyone's health and safety, CIRI will not hold in-person Information Meetings in Anchorage and Kenai, Alaska, or the Pacific Northwest this year.

Instead, the 2021 CIRI Information Meeting will be held virtually. Topics will include 2020 financial information, a business/economic forecast, Board candidate speeches, and a question-and-answer session.

More information will be made available as we finalize our plans for the virtual event. For the most up-to-date information, visit the CIRI website or the Genek portal and follow us on social media. 📧



LAND SELECTION PROCESS FOR ALASKA NATIVE VIETNAM-ERA VETERANS



Created by the John D. Dingell Jr. Conservation, Management, and Recreation Act, the Alaska Native Vietnam Veterans Allotment Program of 2019 permits eligible Vietnam-era veterans or their heirs to apply for up to 160 acres federal land in Alaska. The program is designed to compensate Vietnam veterans who, because of their active-duty service during the three years prior to the repeal of the 1906 Alaska Native Allotment Act, were unable to file a claim.

On Jan. 13, Alaska Legal Services Corp. (ALSC) hosted a Facebook Live event that provided information about eligibility for the Allotment Program, helpful tips and resources for applicants, and a newly developed self-help tool and other materials on AlaskaLawHelp.org to assist heirs and families of deceased veterans with the appointment of a Personal Representative by the Alaska State Court. A recording of the event can be found at bit.ly/3sX2S3j.

Who is eligible?

Program eligibility extends to Alaska Native Vietnam veterans who served between Aug. 5, 1964, and Dec. 31, 1971; meet the definition of an Alaska Native person, pursuant to 43 U.S.C.1602; and did not previously receive an allotment. An heir of a deceased eligible Alaska Native veteran may also apply for an allotment.

CIRI forwarded a letter from the Bureau of Indian Affairs (BIA) to eligible individuals who could be identified as shareholders in May 2020, which urged them to update their contact information with the BIA Alaska Regional office as soon as possible. But the BIA still needs help locating more than 690 potentially eligible veterans and families nationwide and getting those individuals to provide current addresses by calling (907) 271-4506 or (800) 645-8465.

Regulations require allotment applications for eligible, deceased individuals to be filed by a personal representative appointed by the Alaska State Court. Information on the appointment process is available on the Alaska State Court website at courts.alaska.gov/shc/probate/probate.htm and on the ALSC website at AlaskaLawHelp.org.

When can I apply?

The application period opened on Dec. 28, 2020. Applications for the five-year program will be accepted by the Bureau of Land Management (BLM) through Dec. 29, 2025, and application packages are being mailed to those who already received eligibility notices.

How do I make my land selections?

The BLM created a geographic information system (GIS) mapping tool to show available lands and allow eligible program participants to make their selections. To access the tool, visit bit.ly/2LU7Tcj.

Will other lands become available in addition to those that are currently available?

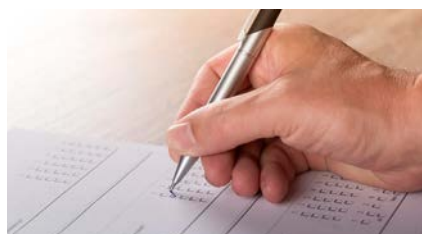
It is certainly possible, but for now, there are about 11 million acres of public lands to choose from. The best way to monitor available lands is to regularly check the BLM GIS mapping tool.

Additional information

For the most current information, visit blm.gov/alaska/2019akNativeVetsLand. 📧

CIRI SURVEYS AND FOCUS GROUPS

This spring, Craciun Research will be conducting shareholder and descendant surveys and focus groups on CIRI's behalf. If you are one of the selected participants, we hope you will join in and help us to understand your views on CIRI. If you are contacted by Craciun Research and have any questions, please contact Shareholder Relations. 📧



Torin explained. "That's all sample-based music, unlike composing songs from scratch where you're coming up with a melody and chords and whatnot. When it came to hip-hop beats, I couldn't find anything close to what I would describe as having an Alaska Native sound."

After graduating high school in 1995, Torin moved to Chicago for college. "I was not a solid student," he chuckled. "I was not interested in the path I was taking and needed a break. That's when I decided to join the Marine Corps."

Despite his twin brother's protestations ("He was already in the Marine Corps and when I called to tell him I'd signed up, he was like, 'Nooooo!')", Torin described the five years he served as "one of the greatest experiences of my life." He worked in information security, and it was during a 10-month stint at Camp Fallujah in Iraq that he downloaded some computer software "and started getting busy making some beats."

"I had asked a beat-maker out in San Diego to put something together for me. It was amazing, and I thought, 'I can do that!' That's when I started making beats myself."

Torin's early beats featured samples from the Alaska Native musical group Pamyua. He soon branched off into creating his own beats featuring Alaska Native sounds like Inupiaq drumming, Yup'ik songs and Inuit throat singing. "I really gained attention when I started making my own beats," he said. "I started making beats back in 2004 and now it's 2021. It's almost been 20 years since I began doing this, and even now, if you try to find Alaska Native beat makers, good luck; it's still hard to find. Whatever I can do to inspire and bring people into the art is what I intend to keep on doing."

In addition to his musical pursuits, Torin is the proud husband of Lena and father to Torin Jr., Daveon, Chazz, Enaaseyh, Ayani and the late Seket'le. He has been a stay-at-home parent the last seven years and has been helping his two daughters navigate online learning through College Gate Elementary's Yup'ik language immersion program since last spring.

As a rapper and beat maker, Torin has performed at the Smokehouse Gala to benefit First Alaskans Institute and in 2019 presented to youth participating in the CIRI C3 Experience. In late 2020, Torin and one of his sons organized and presented a virtual workshop on beat making at the Alaska Federation of Natives Elders & Youth Conference.

"This is the second time I've done it, but it was first time I've done it with my son," Torin said. "It got a lot of kids excited, and I saw a lot of comments saying they loved the presentation. That kind of feedback lets us know this is the right thing and we should continue moving in this direction. It hasn't been easy, but I feel called to do it. I really love music and wish I had gotten started at an earlier age, but I can't let that deter me from doing what I love. I'm just going to focus my energy and resources toward producing original pieces and hopefully inspire others to do the same."

To hear samples of Torin Jacobs's work on Apple Music, SoundCloud and Spotify, type "RiverFlowz" into your internet browser search bar. 📧

INTOUCH

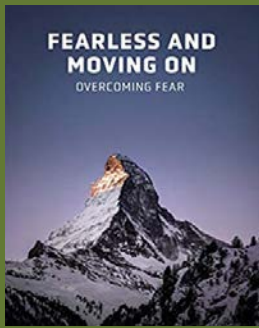
Birth Announcement

Original CIRI shareholder Linda Inez Harvey is pleased to announce the birth of her granddaughter, Linda Inez Aboites. Little Linda was born Jan. 15 weighing 8 lbs., 13 oz. Parents are Zamarah Lamere Harvey and Eduardo Aboites.



Book Release

In 1996, the parents of original CIRI enrollee Suzanne Urban (Inupiat) were killed in their home. Suzanne's book, "Fearless and Moving On," was released in October 2020. It addresses Suzanne's healing journey and how the Alaska Native survival skills passed on from her parents and her Christian faith "helped me to forgive and comfort those around me, even in the midst of my own storm." The book is available for purchase on Amazon.



Business Award

Kudos to CIRI shareholder Lucy Koivisto whose drive-thru coffee shop, Copper Cup, was named 2020 Business of the Year by the Ironwood Area Chamber of Commerce in Ironwood, Mich. A coffee roastery and a second drive-thru location in Ashland, Wis., are currently in the works. Congratulations, Lucy!



2021 FAREWELL DALL SHEEP HUNTING PERMITS

About 200 miles west of Anchorage, near Farewell, Alaska, lie two townships of mountainous CIRI property. As in previous years, recreational use permits will be issued for access to portions of the Farewell area for Dall sheep hunting in 2021.



Access permits to CIRI lands near Farewell are awarded through a random drawing. The general public may apply for access; however, CIRI shareholders and their immediate family members, confirmed, registered CIRI descendants and CIRI employees are drawn in a separate priority lottery, ensuring first choice of hunting periods. There is no charge to apply, and permits are currently issued free of charge.

Additionally, CIRI is pleased to again make access permits available by lottery for the Unit 19 Youth Hunt. Though available through the same lottery system as the general hunt, these permits are limited to CIRI shareholders, confirmed, registered CIRI descendants and children of CIRI employees.

- Applications will be accepted through March 31, 2021, with the drawing held in early April.
- Access for the Youth Hunt is Aug. 1-5, 2021.
- The general season hunting period is Aug. 10 to Sept. 20, 2021.

As in past years, hunters may access the area via Veleska Lake to the north or Smith Lake to the south. For conservation purposes, access permits will be issued for up to 10 days, nine nights, and each hunting party (up to four individuals) will be limited to taking two legal rams. All state hunting regulations apply.

For additional details and to complete the online permit application, visit ciri.com/our-lands/permitting. To register as a CIRI descendant, visit ciri.com/descendant-registration.

MERRITT I-66 PROJECT BENEFITS FROM ONLINE SALES BOOM



Image courtesy of Merritt Properties

A joint venture between CIRI Land Development Company (CLDC) and Merritt Properties, the Merritt Business Park (Merritt I-66) is a six-building, 596,900-square-foot light-industrial/bulk warehouse development conveniently located in Manassas, Va., along Interstate 66, the busy commuter freeway that runs between Middletown, Va., and Washington, D.C. The development site was selected based on being near the intersection of I-66 and Route 234, a key feature in its success.

CLDC entered into the investment in March 2017. The first phase of the development, including sitework and construction of two buildings, was completed in late 2017. Core and shell construction on all six buildings was completed in late 2020, with tenant improvements in the final building set to be completed this spring.

While the COVID-19 pandemic has had a profoundly negative impact on the U.S. economy, including on people's jobs and livelihoods, the warehousing and logistics industry is one of the few sectors where employment is actually higher than before the pandemic. A boom in online sales has heightened demand for industrial and distribution-center space, with e-commerce cushioning the shortfall from traditional street-side businesses.

"There was already very limited land available in the Northern Virginia/D.C. Metro market, along with limited available Class-A industrial space" said Andrew Romerdahl, senior director, CIRI Real Estate. "Merritt I-66 has been a strong performer during the pandemic and the industrial segment remains attractive, especially compared to other asset classes."

The Merritt I-66 project recently achieved stabilization, with the final leases executed in October 2020. Thanks to interest from a diverse mix of tenants—including equipment-rental companies, furniture distributors, manufacturers, and moving and storage companies—all six buildings are expected to be 100% occupied by summer 2021.

NONPROFIT SPOTLIGHT

Southcentral Foundation

The final in a series highlighting the CIRI family of nonprofit organizations

Founded in 1982, Southcentral Foundation (SCF) provides a range of physical, mental, emotional and spiritual health and wellness services for Alaska Native and American Indian (AN/AI) people living in Southcentral Alaska. Its Nuka System of Care is a relationship-based, customer-owned approach to transforming health care, improving outcomes and reducing costs.

SCF manages more than 80 health care programs and services and serves 65,000 AN/AI people in Anchorage, the Matanuska-Susitna Borough and 55 rural villages in the Anchorage Service Unit. Together with the Alaska Native Tribal Health Consortium, it also co-owns and manages the Alaska Native Medical Center, an award-winning, state-of-the-art, 173-bed facility that provides comprehensive medical services to AN/AI people living in Alaska.

SCF is a two-time recipient of the Malcolm Baldrige National Quality Award (2011 and 2017), the nation's only presidential award for performance excellence and innovation. It is the only health organization to have received the award twice.

The COVID-19 pandemic has disproportionately impacted AN/AI peoples and communities.



SCF has been instrumental in stemming the pandemic surge, from distributing information about COVID-19 prevention to offering telehealth visits that allow customer-owners to see their health care providers from the comfort and safety of home.

SCF received Alaska's first shipment of COVID-19 vaccines late last year. While SCF prioritized vaccinations for frontline health workers and Elders, as of Feb. 1, vaccine appointments are open to employees, customer-owners and household members of customer-owners empaneled at the Anchorage Native Primary Care Center. The vaccine is available for ages 16 and older; ages 16 and 17 require parental consent. Customer-owners should contact their primary care provider or call (907) 729-3300 to make a vaccine appointment.

2021 SHAREHOLDER AND ELDERS' DISTRIBUTIONS



The dividend policy adopted by the CIRC Board of Directors in 2007 set total CIRC dividend payments to shareholders in any given year at 3.5% of the total shareholders' equity, calculated as of Dec. 31 of the prior year.

After CIRC shareholders approved the creation of the CIRC Settlement Trust (or CST) in 2019, the Board rescinded that dividend policy in favor of contributing the amounts that CIRC would have issued as dividends to the Distribution Fund of the CST, with the CST trustees agreeing to distribute the contributed amounts to CST beneficiaries who were shareholders of CIRC.

Since the creation of the CST in mid-2019, and until and unless otherwise ordered or modified by the Board, CIRC will annually contribute 3.5% of the previous year's ending shareholders' equity balance to the Distribution Fund of the CIRC Settlement Trust. As with the prior dividend policy, this contribution will be made in four quarterly contributions, with the first three contributions equal to 24% of the total contribution and the fourth quarter contribution equal to 28% of the total contribution. For 2021, the CST Trustees approved payment dates of March 31, June 30, Sept. 30 and Dec. 9.

The Trustees have also approved the 2021 CIRC Settlement Trust Elders Fund distribution schedule, with payments scheduled for March 12, June 11, Sept. 10 and Dec. 10. CST beneficiaries who are original CIRC shareholders and are 65 years of age or older on the record date are eligible to receive the \$450 payments, if they own at least one share of CIRC stock or gifted all of their CIRC stock to family members prior to July 31, 2003.

Distribution amounts are able to be calculated shortly before the date of record for the 2021 first quarter distribution, which generally falls in the last two weeks of March. CIRC will then prepare a table containing the amounts of each type of payment CIRC and the CST expect to issue to shareholders in 2021 and post it in Qenek. Distribution amounts and information will also be announced on the CIRC hotline, on ciri.com and in the March/April 2021 Raven's Circle newsletter. 📧

NATIVE YOUTH OLYMPIC GAMES 2021

The ongoing public-health crisis may force changes to the 2021 Native Youth Olympic (NYO) Games, but it can't change its spirit!

While the Junior Games will be held virtually Jan. 1 through March 31, Cook Inlet Tribal Council is actively monitoring public-health conditions and recommendations in combatting the pandemic prior to finalizing any decision regarding the 2021 Senior Games, and whether the event will be virtual or in-person.

For the most current information, visit citci.org/partnerships-events/nyo-games/2021-games.



RECIPE



BEST SOFT CHOCOLATE CHIP COOKIES

Adapted from the recipe by Lindsay Ostrom, pinchofyum.com.

As the author wrote about this recipe, "These are the best soft chocolate chip cookies. No chilling required; just ultra-thick, soft, classic chocolate chip cookies."

START TO FINISH:

20 minutes (10 minutes active)

SERVINGS:

12 cookies

INGREDIENTS:

- 1 stick salted butter (8 tablespoons)
- ½ cup white sugar
- ¼ cup packed brown sugar
- 1 teaspoon vanilla
- 1 egg
- 1½ cups all-purpose flour (more as needed)
- ½ teaspoon baking soda
- ¼ teaspoon salt
- ¾ cup semi-sweet chocolate chips

DIRECTIONS:

1. Preheat oven to 350 degrees. Microwave butter in 20-second intervals to just barely melt it. It shouldn't be hot, but it should be almost entirely in liquid form.
2. Using a stand mixer or electric beaters, beat the butter with the white and brown sugars until creamy. Add the vanilla and egg; beat on low speed until just incorporated, 10-15 seconds or so (if you beat the egg for too long, the cookies will be stiff).
3. Add the flour, baking soda and salt. Mix until crumbles form. Use your hands to press the crumbles together into a dough. It should form one large ball that is easy to handle. Add a bit more flour if the dough is too sticky. Add the chocolate chips and incorporate with your hands.
4. Roll the dough into 12 balls and place on a cookie sheet. Bake for 9-11 minutes until the cookies look puffy and dry and just barely golden. Do not overbake.
5. Let the cookies cool on the pan for 30 minutes. Store cookies in an airtight container or freeze up to three months.

The Raven's Circle would like to feature our readers' favorite recipes! To submit visit www.ciri.com/recipe.

IN MEMORY

Constance (Cea) E. Anderson, 67

Constance (Cea) E. Anderson passed away Nov. 18, 2020, at the Mat-Su Regional Medical Center in Palmer, Alaska. Ms. Anderson was born April 6, 1953, in Anchorage. She was the owner of Have Mop Will Clean, serving numerous faithful clients for decades. She was proud of her Aleut heritage and greatly enjoyed doing cultural work. Her family remembers her as a very loving, energetic and spiritual person, full of happiness and hilarity with a great amount of positivity and love. Ms. Anderson is survived by her daughter, Melissa Simono; and siblings, Allen Anderson, Amelia Cameron, Polly Anderson-O'Malley and Richard Anderson.



Ralph (Bear) Dulak, 76

Ralph (Bear) Dulak passed away Nov. 18, 2020, at home in New Albany, Ind. Mr. Dulak was born Jan. 23, 1944, in McGrath, Alaska. He is survived by his wife, Christine Dulak; daughter, Tokatawin Wineburner; sons, Arvid-Kenneth Dulak and Ralph Dulak II; and stepdaughters, Sandra Jack, Jessica Kirsch and Sarah Malana.

Curt Henry Evern, 59

Curt Henry Evern passed away Nov. 21, 2020, at the Providence Alaska Medical Center in Anchorage. Mr. Evern was born Dec. 28, 1960, in Fairbanks, Alaska. He is survived by Deborah Marie Evern, Fedrick Eugene Evern and Clarissa Angeline Evern.

Theodore S. Golley, 93

Theodore S. Golley passed away Oct. 15, 2020, at home in Anchorage. Mr. Golley was born March 19, 1927, in Atka, Alaska. He is survived by his wife, Mary Marge; children, Theodore Jr., Kenneth, Josephine and Anna; stepchildren, James and Ruth; and many grandchildren and great-grandchildren.

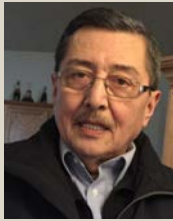
Dixie L. Hess, 64

Dixie L. Hess passed away Dec. 4, 2020, at home in Bremerton, Wash. Ms. Hess was born June 20, 1956, in Sedro-Woolley, Wash. She is survived by her husband, Thomas Hess; and daughters, Christina Stockholm (Monte Wright), Joni (Jim) Odegaard and Caniece (Joe) Perez.



Norman Allen Kallander, 70

Norman Allen Kallander passed away July 31, 2020, in Anchorage. Mr. Kallander was born June 14, 1950. He enjoyed a long career as an accountant and loved to travel. Summers were spent commercial fishing at Point Possession, Alaska. His family remembers him as a gifted individual with a heart and smile as big as Alaska. Mr. Kallander is survived by his life partner, Ken Moore; siblings, Sammy Kallander, Betty Gilchrist, Mary Dougherty, Sharon Isaak and Karen Tollackson; and numerous nieces and nephews.



Roy Kallander Sr., 81

Roy Kallander Sr. passed away July 19, 2020, in Anchorage. Mr. Kallander was born May 16, 1939, in Anchorage. A lifelong Alaskan, he commercial fished after graduating high school and purchased a house for his mother with the earnings. He served in the Alaska Army National Guard (1958-1964) and worked on the Trans-Alaska Pipeline System. His family remembers him as someone always willing to lend a hand and who lived his life to the fullest. Mr. Kallander is survived by his wife, Barbara Kallander; children, Roy Kallander Jr., Debbie Jacobson, Dianna Traylor and Dana Kallander; siblings, Sammy Kallander, Betty Gilchrist and Mary Dougherty; grandchildren, Amber Miller, Dylan Kallander and Brandon Kallander; and great-grandchildren, Aubrey Nay, Mason Miller and Zander Miller.



Gertrude "Fritz" G. Leonard, 86

Gertrude "Fritz" G. Leonard passed away Sept. 30, 2020, at Providence Alaska Medical Center in Anchorage. Ms. Leonard was born Dec. 15, 1933, in Morganton, N.C. She is survived by her husband, Ray Leonard; and daughters, Trudy Davis and Misty Niehl.

Alec Rodney Wik Lewis III, 56

Alec Rodney Wik Lewis III passed away Oct. 27, 2020, at home in Anchorage. Mr. Lewis was born June 13, 1964, in Astoria, Ore. He is survived by his mother, Judith Walker Wik Lewis Walunga; children, Travis Weesner, Nicole Lewis, Alec Lewis IV and Ryan Lewis; and sisters, Myra Wik Lewis Cook and Wanda Wik Lewis Reams.

Alice Evelyn Martin, 92

Alice Evelyn Martin passed away Nov. 8, 2020, at Mat-Su Regional Medical Center in Palmer, Alaska.

IN MEMORY, CONTINUED ON PAGE 07

CIRI EFFECTUATES SALE OF MAKAHŪ'ENA ESTATES



After several years of planning, entitlement, development and marketing efforts, in February, CIRI effectuated the sale of its Makahū'ena Estates development located on the island of Kauai, Hawaii.

CIRI, through its wholly owned subsidiary CIRI Land Development Company (CLDC), acquired the former Coast Guard property in 1996 as part of the 1976 Cook Inlet Land Exchange, which enabled the company to bid on federal surplus properties throughout the U.S.

Initially, the land on what would become Makahū'ena Estates was platted for 25 single-family lots and several other larger parcels. In an effort to preserve the inherent beauty and natural resources of the property's coastal location, and in furtherance of the goal of a sensitive approach to development, CLDC went through the permitting process to combine the parcels and reduce the density, resulting in a development plan for a smaller number of single-family lots. After analyzing many configurations, a 10-lot subdivision was found to provide the best value to the project.

Recognizing the importance and responsibility of respecting the land, community and culture, CLDC took a comprehensive approach to the project, engaging engineers and archeologists, community members, and county, state and federal agencies. An extensive site analysis prior to the project's commencement took into account the area's environmental, archaeological and cultural history, infrastructure requirements and potential secondary impacts (jobs and employment, population and housing).

Construction of the 13-acre site began in 2016 and included blasting, crushing and placing more than 30,000 cubic yards of lava rock that was used to build numerous retaining and privacy walls. This work was executed in a tight three-month window (Jan. 1-March 31, 2017) to accommodate the breeding season of migratory shorebirds, when no ground disturbance construction could take place in proximity to their nests.

In fall 2017, as the project neared completion, several local honored guests and neighbors, along with CIRI President and CEO Sophie Minich and Chief Operating Officer Chad Nugent, participated in a traditional Hawaiian dedication and blessing. According to Hawaiian custom, when a place of business, new land development or new home opens its doors, it is common to invite a Hawaiian kahu (guardian or minister) to bless the location.

Despite the COVID-19 pandemic, earlier this year, CIRI effectuated the sale of the property to a successful Utah-based homebuilder who is an active real estate developer on Kauai. This sale marks the last of CIRI's current Hawaii development efforts. The funds from the sale will be put to work on other investments in 2021 as part of CIRI's strategy of growing the company for the long-term benefit of its current and future shareholders.

GreenLink

TWO MORE CHANCES TO GO GREEN FOR A CHANCE TO WIN \$1,000!

Shareholders who reduce their carbon footprint by opting for electronic delivery (eDelivery) of certain materials have two more chances to win \$1,000! GreenLink prize drawings will be conducted for the months ending Feb. 28 and March 31, with quarterly drawings for \$500 conducted thereafter.

Signing up for eDelivery is easy:

1. Access the Qenek shareholder portal at qenek.ciri.com
2. Click on the "Update my Contact Info" or the "View or Change my Mailing Preferences" hyperlink to view options, change your delivery preferences, and reduce paper waste and clutter.
3. To have your name included in the prize drawings, you must have a valid email address and direct deposit instruction on file and must have opted into eDelivery for all of the following: newsletters, Annual Meeting materials, tax forms, CIRI Settlement Trust materials and other company communications

For more information, visit ciri.com/GreenLink.

IMPORTANT DATES

FEB. 28, 2021	GreenLink \$1,000 prize drawing deadline
MARCH 1, 2021	CST Elders Distribution direct deposit deadline
MARCH 4, 2021	CST Elders Distribution change of address deadline
MARCH 8, 2021	First quarter and resource revenue direct deposit deadline
MARCH 12, 2021	CST Elders Distribution
MARCH 14, 2021	Daylight Saving Time begins
MARCH 22, 2021	First quarter and resource revenue change of address deadline
MARCH 29, 2021	Seward's Day: CIRI offices closed
MARCH 31, 2021	Quarterly CST Distribution; GreenLink \$1,000 prize drawing deadline; quarterly participation prize drawings deadline; last day to apply for the Alaska Permanent Fund Dividend
APRIL 1, 2021	Resource revenue distribution
APRIL 15, 2021	Federal Income Tax returns due (visit ciri.com/shareholders/tax for 2020 CIRI shareholder tax info)

IN MEMORY, CONTINUED FROM PAGE 06

Ms. Martin was born Feb. 7, 1928, in Scotty's Island Port Heiden, Alaska. She is survived by her siblings, Mary Louise Aspelund, Winifred Mae Alford, Josephine Rose Savo, Irene Jean Snovel and William Stanley Irons.

Ann L. Mihalik, 68

Ann L. Mihalik passed away Aug. 25, 2020, at home in Fairbanks, Alaska. Ms. Mihalik was born May 1, 1952, in Barksdale, La. She is survived by her husband, Wayne Mihalik.

Thomas Gordon Riley, 59

Thomas Gordon Riley passed away March 27, 2020, in Fairbanks, Alaska. Mr. Riley was born May 19, 1960, in Koyuk, Alaska. He is survived by his siblings, Lincoln Norman Riley, John Savok Riley and Ronald Richard Riley.

Jesse Fredrick Romer, 78

Jesse Fredrick Romer passed away Nov. 27, 2020, at home in Anchorage. Mr. Romer was born June 17, 1942, in Bethel, Alaska. He is survived by his wife, Fay C. Romer; children, Shelley Romer, Sharisse (Royle) Prince and Sandra (Duane) Leventry; grandchildren, Tyler, Trevor, Macy, Reese and Devyn; and siblings, Herman Romer, Sylvia Hembree, Byron Romer, Katherine Cox and Richard Romer.

Jamie Massak Stevens, 44

Jamie Massak Stevens passed away Nov. 5, 2020, at home in Roseburg, Ore. Ms. Stevens was born May 11, 1976, in Anchorage. She is survived by her children, Kevin Brady, Faith Baever, Ashley Crowley, and Isabella and Jupiter Stevens; and siblings, Howard Jensen Jr. and Tammy Jensen.

Williamina Wikheim, 78

Williamina Wikheim passed away Oct. 22, 2020. Ms. Wikheim was born March 15, 1942, in Chignik Lagoon, Alaska. She was known for being a hard worker, taking jobs in a fish cannery, a kitchen and as a janitor over the years. She did whatever she could to keep a roof over her children's heads and was a lot of fun too, counting among her many hobbies dancing, singing, and playing the guitar and accordion. Ms. Wikheim is survived by her children, John Anderson and Chadwick Wikheim; sisters, Martha (Snookie) Ogle and Connie Sedlac; and numerous grandchildren and great-grandchildren.

Condolences

Tamara Rae Evans, 57	Harvey William Kaloa, 76
Rosemarie Helen Francis, 70	Alan Leroy Larson, 77
Mary Flora Freeman, 73	Dan Donald Ritter, 64
Marjorie Ann Houser, 76	June E. Thiele, 87
Jacob Michael Johnson, 36	Beverly C. Weston, 81
Michael Owen Johnson, 73	Freddie Yakasoff, 78

WINNERS' CIRCLE



To increase participation in certain programs, CIRI holds periodic prize drawings from the names of those enrolled who meet certain criteria and have a current mailing address with CIRI. **If CIRI has returned mail, a different winner will be selected.** Visit the CIRI website or call (907) 263-5191 or (800) 764-2474 to learn more. The following shareholders have been selected as winners for the most recent CIRI drawings:

STOCK WILL PARTICIPATION PRIZES

\$200 Monthly Stock Will Prize:

- October – Amy Fraker
- November – Pamela Kooly
- December – Patrick Coffey

Fourth quarter drawing for Apple iPad Air 2:

- Shauna Johnson

Must have a valid will on file that complies with CIRI's fractional share policy.

DIRECT DEPOSIT DRAWING

Fourth quarter drawing for \$500:

- Sylvia Provan

The direct deposit instruction must be current with CIRI to win.

eNEWSLETTER DRAWING

Third quarter drawing for an iPad or \$400 cash:

- Darren Moonin

Fourth quarter drawing for an iPad or \$400 cash:

- Debra Vickroy

Must be enrolled in the eNewsletter program with a valid email address on file.

CONFIRMED, REGISTERED DESCENDANT DRAWING

Fourth quarter drawing for a Kindle Fire HD or Amazon gift card:

- Kyle VanHatten

Direct lineal descendants of CIRI shareholders who are not themselves shareholders, who have submitted legal documents substantiating descent and who have a valid email address on file.

QENEK ACCOUNT DRAWING

Fourth quarter drawing for a YETI cooler:

- Ivy Constantine

Must have created a Qenek account or accessed an existing account during the preceding quarter.

SPECIAL QENEK ACCOUNT DRAWING

Drawing for Alaskan Red King Crab or \$400 gift card:

- Flora Samuelson

Shareholders who created or logged into an existing Qenek account between Jan. 25 (the date 2020 IRS Form 1099s were available in Qenek) and Jan. 31, 2021.

JANUARY GREENLINK DRAWING

Drawing for \$1,000 cash prize:

- Richard Chamberlain

Shareholders who opted into electronic delivery for certain materials via Qenek by Jan. 31, 2021.

2021 VIRTUAL NEXT GEN DAY



Thank you to our young shareholders and descendants who turned out for 2021 Next Gen Day! Holding the event virtually not only protected the health and safety of all involved, but it allowed CIRI to engage 14 youth participants from across the U.S.

The day began with learning about land acknowledgments, the importance of culture and what it means to explore your Alaska Native heritage. CIRI descendant Sam Schimmel, a 2018 recipient of the CIRI Youth Recognition Award, joined the event to discuss the importance of community involvement and some of the current issues facing Alaska Native/American Indian youth.

Attendees participated in an internet scavenger hunt, learned about scholarship and grant opportunities available through The CIRI Foundation, and participated in a hands-on craft activity led by the Alaska Native Heritage Center. The day closed with career exploration and mentoring with the CIRI leadership team.

For more information about Next Gen Day and other youth opportunities, visit ciri.com/nextgen.

MISSING SHAREHOLDERS

The following CIRI shareholders do not have a current mailing address on record. **When CIRI mail is returned as undeliverable, the distributions are held and the shareholder does not qualify to participate in any prize drawings until the address is updated.** Shareholders with **Qenek** portal accounts may update their addresses online. Alternatively, shareholders may visit CIRI's website or call Shareholder Relations at (907) 263-5191 or (800) 764-2474 for address change forms and information.

(As of 2/18/2021)

Abell, Fred D Jr
Active, Adriene Rene
Adams, Marlene Marie
Allen, Penelope Elaine
Allowan, David
Baldwin, Ann Elizabeth
Bellinger, Thomas Michael
Benjamin, Gabriel Luke
Bismark, Corrine Ann
Bismark, Stanley J
Brown, Glenn Mark
Burns, Carolyn Jane
Caballero, Alberto Jr
Chaney, Eric David Jr
Clayton, Lance Wallace
Collins, Deborah Jean
Copeland, Crystal Dawn
Darien, Robert Neil
Deal, John Gregory
Ditullio, Miranda Mariah Mae
Doss, Barbara Jean
Eben, Owen Francis
Escobar, Alina Uvluqiaq
Estabrook, Anthony Davis
Fuller, Nena Masha
Garcia, Carlos Jaime
Griffin, Dakean Claire
Hale, Dahmir Lamarr
Hale, Michelle Denise
Hall, Taylor Alexis
Hardy, Eugene Clark
Harris, Christopher J
Harrison, Crystal Raye
Hinchcliffe, Randy Mitchel
Howard, Lisa Noreen
Imus, Cheryl Lee
Jaworski-Foy, Leah Marie
Jenkins, Jacqueline Veronica
Kirk, Timothy Lynn
Komok, Ronald Pete Jr
Krier, Autumn Nicole
Kroll, Henry Frederick III
Larsen, Lynette Taylor
Long, Brian Kurt
Mack, Judy Marie
Mason, Michael West
Massin, Kari Nicole
McIntyre, Kendall Resianna
Monette, Justin Aaron

Nardini, Deborah Michelle
Nelson, Susan Anna-Lee
Nickalaski, Royce Raymond
Nuglene, Jacquelyn Holli
Ogle, Cynthia Robin
Okpealuk, Kellen St-Clair
Oksoktaruk-Wood, Lena Pauline
Oktolik, Calvin Wesley III
O'Neill, Michael Terrance II
Panganiban, Regina Ann
Peterson, Alan J
Peterson, Alec Emil
Peterson, Sherri Anne
Pierson, Robert Rutledge
Pitcher, Juan Darrell
Reich, Joseph Paul
Reynolds, Alexandra Rae
Riley, Ronald Richard
Ritter, Melanie Brook
Rodriguez Anderson, Maria Christina
Ryan, Glenn Jonathan
Sampson, Jeanita Kim
Shook, Glenn Ross
Shumaker, Shane Allen
Smart, Tony James Jr
Smith, Andrew David
Smith, Jedediah Ian
Stevig, Gary Ray
Stewart, Roger Wayne
Theodore, Larry Louie
Thiele, Cynthia Laura
Thomas, Christy Jay
Tippins, Gloria
Towne, Robert Dennis
Trenton, Harry Frederick
Vanwinkle, Darya Lillis
Vaughan, Alex William
Verduce, Janelle Elizabeth
Voyles, James Marion Jr
Waters, Jessica Brooke
Welcyng, Thomas Edmund
White, Aaron Jeffrey
White, James Christian
White, Kiley Renee
Whitley, David Wayne
Wilson, Daniel
Yates, Opal
Zeller, John Martin III

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* Denotes a member of the Board of Trustees of the CIRI Settlement Trust



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Fax (907) 263-5186



Shareholder Participation Committees

www.ciri.com/spc

Submit ideas, stories & recipes to info@ciri.com

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Pick.Click.Give.

DONATE TO PICK.CLICK.GIVE.
THROUGH MARCH 31

The Alaska Permanent Fund Dividend (PFD) filing period runs Jan. 1 through March 31, 2021. While applying for their PFD online, Alaskans may choose to Pick.Click.Give. to eligible charitable and educational organizations in increments of \$25. All donations are tax deductible and donors will receive tax documentation from the State of Alaska once their donations have been processed.

Among the eligible 2021 Pick.Click.Give. organizations are three CIRI-affiliated nonprofits: Alaska Native Heritage Center, Alaska Native Justice Center and KNBA FM/Koahnic Broadcast Corp.

To participate in Pick.Click.Give., simply select the organization(s) of your choice from a searchable online list, then designate it/them to receive a portion of your PFD. In October, those amounts will automatically be deducted from your PFD. To apply for the 2021 PFD and make your Pick.Click.Give. selection(s), visit pfd.alaska.gov.

Connect with
Qenek
Shareholder Portal
qenek.ciri.com

- Enroll in eDelivery
- Update contact information
- Access news and forms
- RSVP for events
- View information about stock and payments
- Request replacement checks

Maintain an up-to-date CIRI mailing address and access Qenek quarterly to participate in quarterly drawings for a YETI cooler!

Shareholders who opt for electronic delivery of certain materials are eligible for quarterly GreenLink cash prizes!!

SHAREHOLDER ESTATES

ALSO MISSING

When CIRI shareholders pass away, gathering the information necessary to settle the stock estate is often a difficult task and may delay settlement. CIRI is looking to contact the individuals listed below in connection with the following estates:

- Estate of Patrick Joseph Gutmann – Buffy Switzer
- Estate of Francine M. Morris – Flo Steitz

If your name appears above or you know the whereabouts of any of the individuals listed above, please contact CIRI Probate at (907) 263-5191 or toll free at 1-800-764-2474, and select option 4.