



Notice of Annual Meeting of Shareholders, June 3, 2023

April 7, 2023

The Cook Inlet Region Inc. (CIRI) 2023 Annual Meeting of Shareholders will be held in person at the Dena'ina Civic and Convention Center, 600 West Seventh Ave., Anchorage, Alaska, at 10 a.m. Alaska Daylight Time (AKDT) for the following purposes:

1. To elect five directors for three-year terms ending in June 2026.
2. To transact such other business as may properly be brought before the Annual Meeting or any adjournment thereof.

Additionally, Shareholder Jimmie D. Hartley has provided notice that he may introduce a resolution at the Annual Meeting of Shareholders for removal without cause of one or more or all of the directors pursuant to AS 10.06.460.

The Annual Meeting will be available by electronic means for viewing and comment purposes only (not for quorum purposes).

Registration for the meeting will be at the Dena'ina Civic and Convention Center, 600 West Seventh Ave., Anchorage, Alaska, beginning at 8 a.m. and ending at 11 a.m. on Saturday, June 3, 2023. You must register by 11 a.m. AKDT if you wish to vote in person at the meeting.

Only Shareholders of voting stock of record at the close of business on April 4, 2023, are entitled to vote at the 2023 Annual Meeting of Shareholders or any adjournment thereof and voting will be by proxy and ballot. A list of Shareholders will be available at the time and place of the meeting and during the 20 days prior to the meeting at CIRI's corporate offices, 725 E. Fireweed Lane, Suite 800, Anchorage, Alaska.

Shareholders have three ways to vote: electronic proxy, mailing a paper proxy or by paper ballot at the Annual Meeting. It is important that as many Shareholders as possible be represented at the meeting. Visit <https://vote.ciri.com> to submit an electronic proxy, or sign, date and return the enclosed paper proxy in the postage-paid envelope provided.

- **The Inspector of Election, c/o Sramek Hightower, must receive all proxies PRIOR TO 2 p.m. AKDT ON WEDNESDAY, MAY 24, 2023.**
- Proxies received after the proxy deadline will not be voted at the meeting.
- Please vote electronically or sign and date your paper proxy and return it immediately.

Louis Nagy Jr.
Secretary